



AGENDA

BOARD OF DIRECTORS WORK SESSION

Monday, December 6, 2021, 2:00pm
Zoom

Directors: Mike Zelenak (President), Nina Campfield (Vice President), Ted Boyett (Secretary), Donna Coon (Treasurer), Mark McIntosh (Assistant Secretary), Randy Howard (Assistant Treasurer), Kathi Bachelor, Carol Crothers, Christine Gallegos, Connie Griffin, Bart Hillyer, Bev Lawless, Scott Somers (non-voting)

AGENDA TOPIC

1. Greater Green Valley Community Foundation, Executive Director Michelle Phillips, recent advertising policy changes that affect local organizations.
2. Discuss Board email issues - IT capabilities regarding limited outgoing emails from the Board.
3. The N&E Committee would like to discuss the Candidate Forum questions in a closed format without other Board Directors not on the committee and only committee members. N&E will ask the BOD for clarification and direction on two related topics to discuss at the Work Session in December: 1) holding a closed meeting to discuss questions for candidates with committee members only, and 2) is any committee or subcommittee allowed to close a meeting to only committee members and under what circumstances.
4. Facility Operation/Organization (Canoa Hills Clubhouse/WC & Desert Hills Shuffleboard, P&E Recommendations and Survey Results.



Green Valley Recreation, Inc.
Board of Directors Meeting

Prepared By: Natalie Whitman,
 Communications Manager

Meeting Date: 4/28/21

Presented By: Natalie Whitman,
 Communications Manager

Consent Agenda: No

<p>Originating Committee / Department: Communications</p>
<p>Action Requested: Determine whether or not to continue GVR’s current advertising program.</p>
<p>Strategic Plan Focus Area: Revenue generation</p>
<p>Background Justification: In a March 17, 2021 Work Session, the Board discussed an analysis of the GVR advertising program and directed staff to look into retaining some elements of the program, namely sponsorships by relevant businesses (ie. a Penn tennis sponsorship and associated banners on the court fences) and other sports court banner advertising.</p> <p>GVR’s approximately six year-old program was initiated to generate non-dues revenue to support operations. Over the past four years, average net profits of the full program are estimated at \$28,224. Currently, sports court banner revenues represent approximately \$6,600 of total program income.</p> <p>In seven of nine “Chat with the CEO” meetings, members expressed a need for improved communications from GVR.</p> <p>Pros of the program:</p> <ul style="list-style-type: none"> -Modest revenue stream -Some trades have been valuable: KGVY provides informative radio spots in exchange for a sports court banner and an eblast banner -Possibly supporting community businesses by providing an affordable advertising option

Cons:

-Banner ads on the website and in the eblast distract from the content and invite members to leave GVR's informational and marketing materials to view other business's marketing materials. In the eblast, the addition of banner ads pushes information of interest to members down the page.

-Repeated advertising of this nature may be perceived as endorsement of certain businesses.

-The *GVR Now!* print publication has become primarily an advertising channel, with meaningful GVR-related content as a secondary consideration. Agreements with advertisers constrain GVR's flexibility with the production schedule and the amount of content we might prefer to publish from month to month.

-A large number of staff are involved: sales, accounting, graphic design, communications, IT, customer service, and facilities. The accumulated opportunity cost is significant.

-The sports court banner portion of the program generates little income

Fiscal Impact: See attached marketing analysis prepared by Finance Department.

Board Options:

1. Curtail current program. Continue select trades with high value (namely, with KGVY). Revisit sponsorship possibilities at a later date.
2. Direct the CEO to allocate staffing resources to continue the program.

Staff Recommendation:

Option #1

Recommended Motion:

I motion to discontinue GVR's current advertising program but direct staff to revisit sponsorship possibilities at a later date when higher-priority, member-requested communications improvements have been established.

Attachments:

Marketing analysis



A regular meeting of the GREEN VALLEY RECREATION, INC. BOARD OF DIRECTORS was held Wednesday, April 28, 2021 in the West Center Auditorium. The President being in the chair and the Secretary being present.

Directors Present: Mike Zelenak (President), Nina Campfield (Vice President), Donna Coon (Treasurer), Mark McIntosh (Assistant Secretary), Kathi Bachelor, Carol Crothers, Don Weaver, Scott Somers (CEO, non-voting)

Directors Present Electronically: Ted Boyett (Secretary) (arrived at 2:05pm), Randy Howard (Assistant Treasurer), Christine Gallegos, Bart Hillyer, Bev Lawless

Staff Present: Jen Morningstar (Director of Administrative Services), Cheryl Moose (CFO), David Webster (Director of Accounting), David Jund (Facilities Director), Randy Cheatham (IT Director), Natalie Whitman (Communications Manager), Dee Schisel (Payroll/HR Specialist), Shelley Freeman (Arts & Entertainment Supervisor), Karen Miars (AO Administrative Assistant), Marie Seixas (Meeting Scribe)

Guests: 19 in-house/21 electronically (both include additional staff)

1. Call to Order/Roll Call – Establish Quorum

President Zelenak called the meeting to order at 2:00pm MST. Roll was called and a quorum established.

2. Adopt Agenda

Director Campfield requested that the agenda be amended to add two items to New Business 5D) Add an additional ½ day BOD Retreat with Terri Glass of Zelos, LLC., and 5E) Add the CEO Report.

MOTION: Campfield/2nd. Adopt Agenda as amended.

Passed: unanimously

3. Consent Agenda

A. Minutes – April 7, 2021; April 14, 2021

MOTION: Campfield/2nd. Approve Minutes of April 7, 2021 and April 14, 2021 as written.

April 7, 2021 - Passed: Yes – 10; Abstain – 1 (Bachelor)

April 14, 2021 – Passed: unanimously

B. Financial Statements – December 2020; January, February and March 2021

MOTION: Campfield/2nd. Approve Financials of December 2020; January, February and March 2021 as presented.

Passed: unanimously

**Director Boyett arrived at 2:05pm MST.

4. Presentation

A. Quarterly Financial Presentation

Director of Accounting David Webster, gave a PowerPoint presentation of the first quarter financials for 2021. Summary of Revenue and Expenditures, Budget to Actual for the first quarter of 2021 and a Statement of Financial Position comparing 3/2021 to 3/2020. Discussion followed.

CEO Somers announced a work session for the BOD to be held on May 19, 2021 with Susan Vos for a walkthrough of the surplus funds' calculation.

5. New Business

A. Accept 2020 Audit Report – CFO Cheryl Moose requested a motion to accept the 2020 Audit Report.

MOTION: Campfield/2nd. Accept 2020 Audit Report as prepared by HBL.

Passed: unanimously

B. Demolition of East Center Pool – Facilities Director David Jund, requested approval to pursue demolition and removal of the East Center pool/spa and deck.

MOTION: Crothers/2nd. Approve staff proceed with demolition and removal of the East Center pool/spa and deck with Penhall Company at a cost not to exceed \$75,000. Discussion followed.

Passed: unanimously

C. Establish Late Fees for Delinquent Accounts – CFO Cheryl Moose requested approval to assess late fees on member accounts in the amount of \$20 per month for the year 2021 beginning in May 2021. Discussion followed.

MOTION: Weaver/2nd. Approve assessing late fees on delinquent member accounts in the amount of \$20 per month for the year 2021 beginning in May 2021.

Passed: Yes – 10; No – 2 (Bachelor, Crothers)

D. GVR Advertising – Communications Manager Natalie Whitman requested that the Board determine whether or not to continue GVR's current advertising program.

MOTION: Bachelor/2nd. Move to discontinue GVR's current advertising program but direct staff to revisit sponsorship possibilities at a later date when higher-priority, member-requested communications improvements have been established.

Discussion followed.

AMENDED MOTION: Campfield/2nd. Move to discontinue GVR's current advertising program temporarily, pending completion and receipt of the communications plan, but direct staff to revisit sponsorship possibilities at a later date when higher-priority, member-requested communications improvements have been established.

Further discussion followed.

Amended Motion did not pass: Yes – 4 (Campfield, Gallegos, Lawless, Zelenak); No - 8

Original Motion Passed: Yes – 10; No – 2 (Campfield, Zelenak)

E. Half Day Board Retreat with Terrie Glass of Zelos, LLC - requested addition to agenda by N. Campfield.

MOTION: Campfield/2nd. Move to engage Terrie Glass of Zelos, LLC for an additional half-day retreat in order to finish original agenda from previous meetings. – Discussion followed.

Passed: Yes – 8; No – 4 (Bachelor, Coon, Crothers, Hillyer)

F. CEO Report

CEO Somers reported on latest activities for GVR. He announced an upcoming Zoom session for the Board in June with Terrie Glass of Zelos, LLC. And another, hopefully in-person meeting with her, later in June. He also reported that barriers will be installed in front of the East Center as a result of a recent automobile accident.

6. Committee Reports

A. Audit – Chair D. Weaver reported that the committee has not yet met.

B. Board Affairs – Chair N. Campfield reported that the committee has not yet met. Meeting scheduled for May 11th.

C. Fiscal Affairs – Chair D. Coon reported that the committee met April 20th and reviewed accounts to date. Next meeting scheduled for May 18th.

D. Investments – Chair B. Lawless reported that the committee will meet April 30th.

E. Nominations & Elections – Chair M. McIntosh reported that the committee has not yet met. Last year's committee met to discuss ways to further improve processes. Anyone interested in joining this committee please contact Chair McIntosh.

F. Planning & Evaluation – Co-Chair T. Boyett reported that the committee has been selected with their first meeting scheduled for May 13th.

7. Member Comments – 4

8. Adjournment

MOTION: Campfield/2nd. Motion to adjourn the meeting at 4:05pm MST.

Passed: unanimously

Agenda Item #1

GVR Marketing Department Analysis

	2016	2017	2018	2019	2020	5 Year Total	5 Year Average	4 Year Average	Comment
Advertising Revenue (4091)	<u>\$ 30,870</u>	<u>\$ 59,550</u>	<u>\$ 108,861</u>	<u>\$ 129,559</u>	<u>\$ 123,872</u>	<u>\$ 452,712</u>	<u>\$ 90,542</u>	<u>\$ 105,461</u>	
Printing Costs			\$ 16,063	\$ 35,563	\$ 31,050	\$ 82,676	\$ 16,535	\$ 27,559	FULL COST OF PRINTING GVRNOW (if Advertising is eliminated, does the GVRNow cost disappear?)
Other Advertising Costs					\$ 326	\$ 326	\$ 65	\$ 326	
Professional Fees	\$ 434	\$ 673	\$ 19,818	\$ 51,500	\$ 29,539	\$ 101,965	\$ 20,393	\$ 25,383	LYNDA CAMPBELL COMMISSIONS
Wages & Benefits	\$ 29,644	\$ 19,694	\$ 4,724	\$ 4,820	\$ 17,471	\$ 76,353	\$ 15,271	\$ 11,677	ALL POSITIONS, FOLLOWING STAFF:
Other Expenses	\$ 2,132	\$ 4,650	\$ 23,299	\$ 10,433	\$ 7,770	\$ 48,284	\$ 9,657	\$ 11,538	CC FEES, CELL, MILEAGE, OTHER PRINTING
Expenses	<u>\$ 32,210</u>	<u>\$ 25,017</u>	<u>\$ 63,904</u>	<u>\$ 102,317</u>	<u>\$ 86,156</u>	<u>\$ 309,604</u>	<u>\$ 61,921</u>	<u>\$ 69,349</u>	I CAMPBELL A RIBLETT S FREEMAN M GARCIA M CHAPDELAIN B RIVETT
Direct Profit (Loss)	<u>\$ (1,340)</u>	<u>\$ 34,533</u>	<u>\$ 44,957</u>	<u>\$ 27,242</u>	<u>\$ 37,716</u>	<u>\$ 143,108</u>	<u>\$ 28,622</u>	<u>\$ 36,112</u>	
Plus Savings for Average Cost to publish in GV News	\$ 2,803	\$ 2,845	\$ 2,888	\$ 2,931	\$ 2,975	\$ 14,442	\$ 2,888	\$ 2,910	Estimate based on HISTORICAL cost to place insert in GV News many years ago
Total Direct Profit	<u>\$ 1,463</u>	<u>\$ 37,378</u>	<u>\$ 47,845</u>	<u>\$ 30,173</u>	<u>\$ 40,691</u>	<u>\$ 157,549</u>	<u>\$ 31,510</u>	<u>\$ 39,022</u>	

This is a marginal analysis to determine the bottom line effect that Marketing activities have on GVR

No Fixed Overhead has been applied above,
Examples of Overhead items not included:

GVR Now, non advertising labor	3,159	estimated non direct overhead
Accounting Overhead (AP Checks, Deposit processing, general bookkeeping)	1,123	estimated non direct overhead
Business Insurance	1,818	estimated non direct overhead
Office supplies (minimal)	240	estimated non direct overhead
Office space costs (minimal)	2,000	estimated non direct overhead
Other Administrative Labor (Management, Administration Allocation)	2,457	estimated non direct overhead
Total Estimated Non Direct Advertising Costs	<u>10,797</u>	

Net Profit to GVR after allocating Non Direct Costs \$ 28,224



Minutes

Nominations & Elections Committee

OPEN

Monday, November 22, 2021

10:00am

Zoom

Posting Approved by Chair Ted Boyett, December 2, 2021
Pending Committee Approval

Committee: Ted Boyett (Chair), Bev Lawless, Marilyn Luehrmann, David Messick, Arthur Mournian, Nanci Moyo (Liaison)

1. Call to Order – Chair Boyett called the meeting to order at 1:35pm, MST.
2. Roll Call / Establish Quorum: A quorum of committee members was present.
3. Approve October 18, 2021, Meeting Minutes
MOTION: Messick/Seconded to approve October 18, 2021, Meeting Minutes.
Passed: 4 yes and 1 abstain (Lawless)
4. Chair Comments – Chair Boyett stated Chair McIntosh resigned from the N&E Committee as he submitted a candidate application for the 2022 election. Christine Gallegos also resigned from the committee. Ted Boyett and Bev Lawless have been assigned to the N&E and will be officially appointed at the December 15 Board of Directors Meeting.
5. New Business
 - a. Recommend to BOD Record Date of January 28, 2022
MOTION: Messick/Seconded to recommend to BOD Record Date of January 28, 2022.
Passed: unanimous
 - b. Discussion was held to notify the BOD of the slate of candidates in good standing in an email after the N&E Committee meeting. The handwritten applications will be transferred to typewritten exactly as presented to be put into publications. The N&E Committee would like to discuss the candidate forum questions in a closed format without other Board Directors not on the committee and only committee members. N&E will ask the BOD for clarification and direction on two related topics to discuss at the Work Session in December: 1) holding a closed meeting to discuss questions for candidates with committee members only, and 2) is any committee or subcommittee allowed to close a meeting to only committee members and under what circumstances

MOTION: Messick/Seconded. Moved to send out the candidate's names to the Board of Directors and CEO. As soon as the transcriptions are done from handwritten to typewritten send out the complete applications to the Board of Directors, CEO, and the media.

Passed: unanimous

6. Member Comments were handled within the meeting.

7. MOTION: Lawless/Seconded to adjourn the meeting at 10:56am.

Passed: unanimous

Next Meeting: December 20, 2021, Zoom, 1:30-3:00pm

DRAFT



Green Valley Recreation, Inc.
Board of Directors Work Session

Prepared By: David Jund, Facilities Director **Meeting Date:** December 6, 2021

Presented By: David Jund, Facilities Director **Consent Agenda:** No

<p>Originating Committee / Department: Planning & Evaluation Committee/ Staff</p>
<p>Action Requested: Review and discuss the Planning and Evaluation Committee’s recommendation of Plan A as submitted by staff to the Committee on 12/2/2021.</p>
<p>Strategic Plan Focus Area: Goal #1</p>
<p>Background Justification: Tasked with finding potential options for a permanent dedicated location for the GVR Glass Artists Club as well as resolving long standing space constraints being felt by numerous other clubs and activity specific rooms, staff and the P&E Committee began exploring possible solutions. At the Board of Directors meeting on July 28, 2021, a pause in proceeding with construction at the Canoa Hills Clubhouse as the future home for the Glass Artists Club and new home for the Ceramics Club was recommended in order to give the Board and staff time to review alternative concepts.</p> <p>Over the ensuing 4 months, staff reviewed the 10yr. Strategic Master Plan, previous capital plans, club requests, and construction histories of each GVR facility. Underutilized spaces throughout GVR were also explored as areas for potential repurposing to accommodate needs for clubs and the general membership.</p> <p>The primary dedicated space clubs that have been experiencing space constraints are Glass, Lapidary, Ceramics and Metal Arts. The idea of incorporating a consolidation of the 3 Lapidary studios into one studio has been on several capital plans, including the 10yr. Strategic Master Plan. The consolidation of Lapidary creates a critical path that frees up 5 rooms of a</p>

combined 4000 square feet of space to be repurposed for member-use classroom/meeting rooms.

As concepts began to develop, the idea of an industrial arts complex at West Center that could not only take on a consolidation of Lapidary but also other similar forms of hobby shops and studios on one campus began to take shape. This idea had been mentioned in the 10yr. Strategic Master Plan and has been discussed at P&E over recent years.

The development of social gathering spaces has also been identified in several capital plans, surveys and at the P&E committee level since 2016 as important for GVR members.

Two primary underutilized spaces, the shuffleboard courts at Desert Hills and West Center were considered as spaces with great potential to be repurposed. The Desert Hills Fitness Center had been identified by past P&E committees for expansion and relocation onto the center's shuffleboard courts. With the Woodworkers, the Artisans' Shop, one Lapidary Studio and the kilns and store of the Glass Artists Club currently on the West Center campus, staff began looking at the repurposing of the shuffleboard courts as a location for a large industrial arts complex that could house a dedicated studio/classroom space for Glass Artists, consolidated Lapidary Studio and an expanded Metals Arts Club.

Meetings were conducted with leadership of several clubs, users of fitness centers, P&E Chair Boyett and staff to discuss current and future space needs. Development of two plans, A & B, showing options for finding a dedicated space for Glass Artists Club and expansion of Ceramics began.

Plan A identifies a West Center industrial arts complex, expansion of Ceramics and the Artisans' Shop, expanding the Desert Hills Fitness Center, and social gathering spaces to be developed. Plan A has a critical path freeing up spaces that can positively impact a significant number of members.

Plan B has no critical path but does provide a home for the Glass Artists Club at the Canoa Hills Clubhouse and a smaller scale expansion of Ceramics at Desert Hills or a potential move to Santa Rita Springs.

Both plans show an expansion of a Desert Hills fitness center.

Fiscal Impact:

Plan A is projected as a 2-year project with costs estimated at \$3,275,000 in year one (2022) and \$3,050,000 in costs the following year. This project is expected to require debt financing to reach the final product.

Plan B is also projected as a 2-year project with costs estimated at \$2,136,000 in year one (2022) and \$300,000 in costs the following year. This plan requires no debt financing to be accomplished.

Board Options:

The Board of Directors are asked to review Plan A and provide direction to the P&E Committee and staff on moving forward, with potential adoption of a plan at the Board's December 15th Regular meeting.

Staff Recommendation:

NA

Recommended Motion:

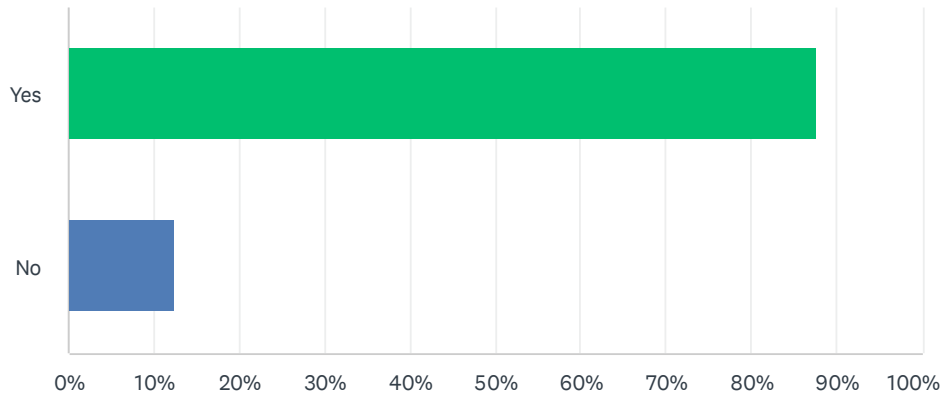
NA

Attachments:

- Facilities Survey – Preliminary Results
- Plan A and B “Bubbles”
- Plan A & B Cash Flow

Q2 The shuffleboard courts at Desert Hills have been essentially defunct for several years with no ill effect on the Shuffleboard Club. Do you support providing improved fitness facilities by creating an updated and expanded fitness center in that space, replacing the current cramped fitness centers at Desert Hills and Canoa Hills (combined average of 5273 uses per month in season)?**

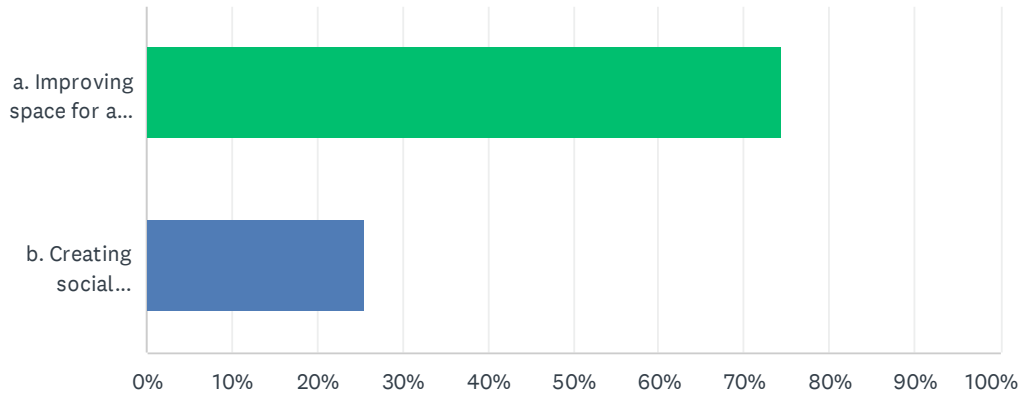
Answered: 889 Skipped: 19



ANSWER CHOICES	RESPONSES	
Yes	87.74%	780
No	12.26%	109
TOTAL		889

Q3 The Canoa Hills Clubhouse includes a 4,000 square foot lower level. Which option do you prefer?

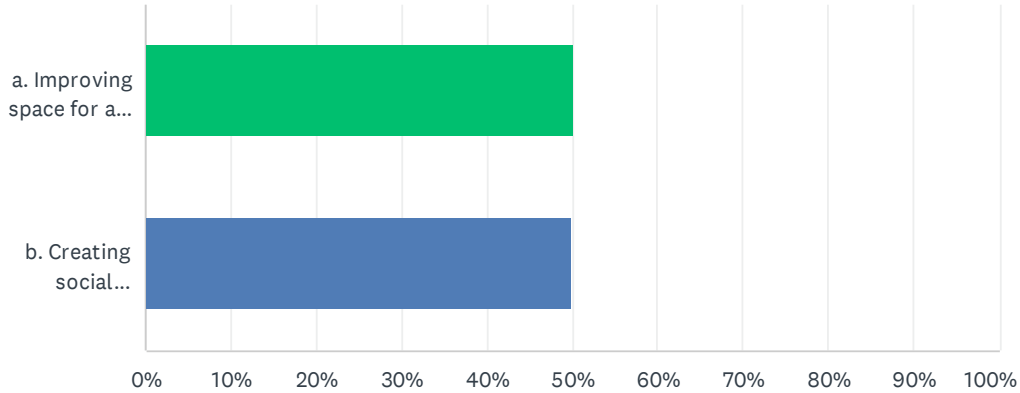
Answered: 858 Skipped: 50



ANSWER CHOICES	RESPONSES	
a. Improving space for a cramped club by renovating the lower level into dedicated space for the Glass Arts Club which is now working out of the meeting space at Abrego North and storing their tools and materials in a shed in the parking lot between sessions.	74.36%	638
b. Creating social gathering space by renovating the lower level into a game room to house the Billiards Club, Men's Poker Club, and any of the general membership wishing to get together for cards or other tabletop games. ****	25.64%	220
TOTAL		858

Q4 The Canoa Hills Clubhouse also has a top floor overlooking the Canoa Hills Trails Park. It was previously split between a café/bar and a pro shop with offices. Which option do you prefer?

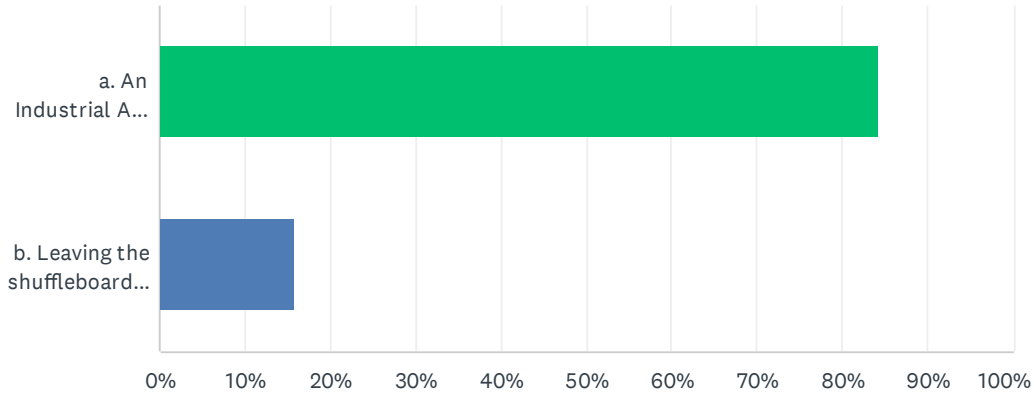
Answered: 874 Skipped: 34



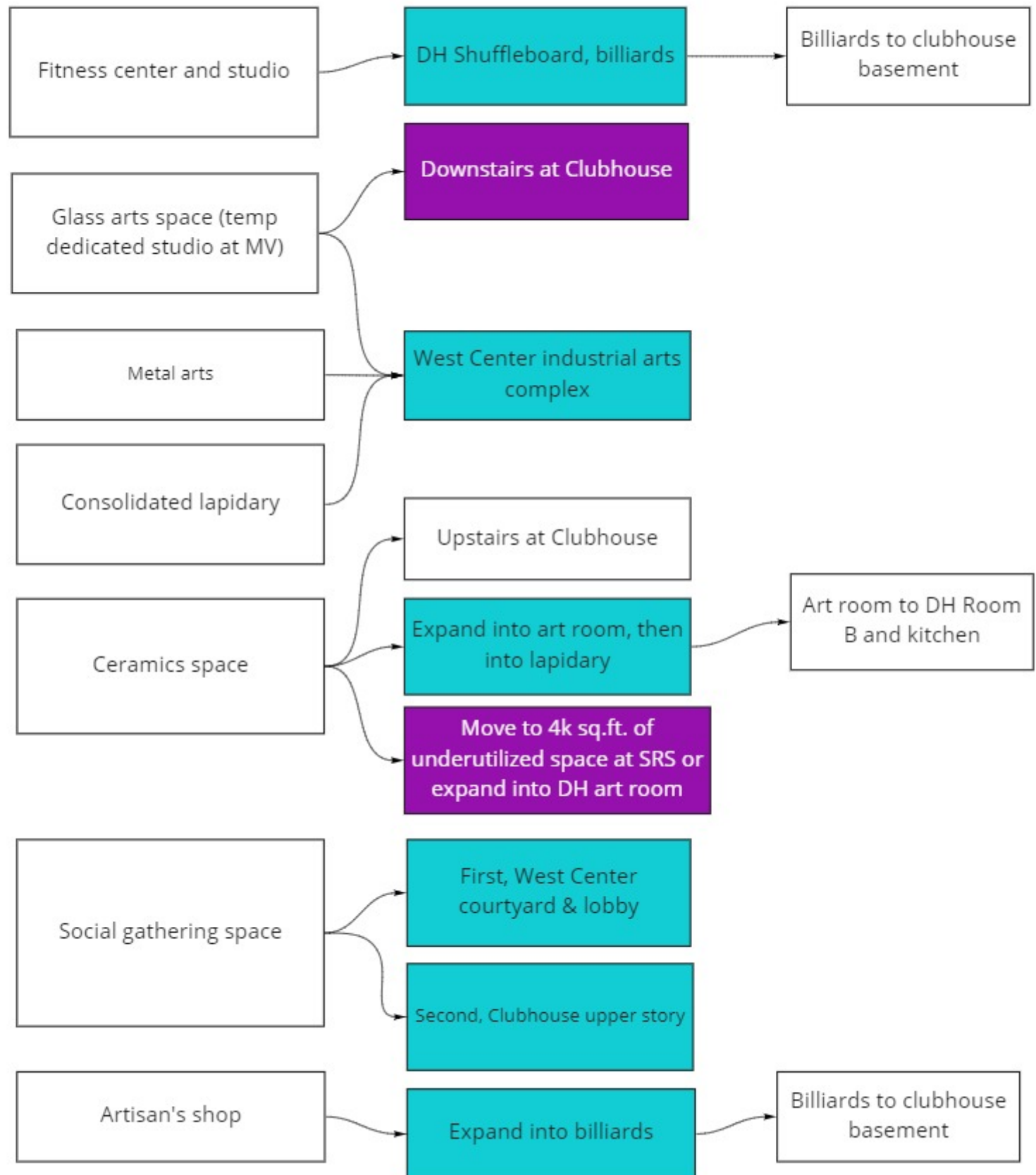
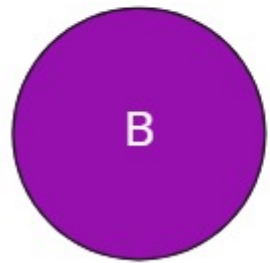
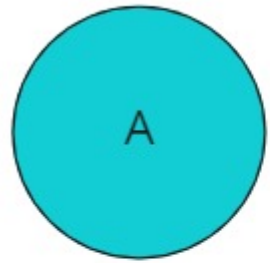
ANSWER CHOICES	RESPONSES
a. Improving space for a cramped club by renovating the top floor for an expanded Ceramics Club studio.*	50.11% 438
b. Creating social gathering space for the general membership on the top floor, featuring (leased) café or pub space with pool and card tables, darts, dance floor, etc.	49.89% 436
TOTAL	874

Q5 The shuffleboard courts at West Center are underutilized. GVR plans to enhance the shuffleboard courts at Abrego South with picnic areas and restrooms, then shift club play to the enhanced facility. Would you prefer to see the West Center shuffleboard courts then repurposed for...

Answered: 861 Skipped: 47



ANSWER CHOICES	RESPONSES
a. An Industrial Arts Center with space for a consolidated Lapidary and Silversmithing shop, a Glass Arts studio, and a Metal Arts shop, to complement the existing Woodworking shop (which could expand into existing lapidary) and the Artisan's Shop?****	84.32% 726
b. Leaving the shuffleboard courts as is?	15.68% 135
TOTAL	861



Long Term Capital Funding Projection
Funding Projections
PLAN A WITH FINANCING

All Amounts Are Projections

	2021	2022	2023	2024	2025	2026
Initiatives						
Beginning Balance	\$ 1,114,873	\$ 1,647,536	\$ 3,259,359	\$ 580,266	\$ 339,927	\$ 110,444
Funding From Operations Revenue	\$ 706,809	\$ 611,752	\$ 534,316	\$ 555,820	\$ 579,994	\$ 597,738
Additional GVR Funding (EMR Fund Trans.)	\$ 863,491	\$ 600,000				
Debt Service: Loan Proceeds (20 yr., 3%)		\$ 4,000,000				
Debt Service: Annual Payments (20 yr., 3%)		\$ (268,863)	\$ (268,863)	\$ (268,863)	\$ (268,863)	\$ (268,863)
Transfer to MRR-B for EC Pool	\$ (1,013,038)					
Net Investment Earnings	\$ 38,818	\$ 79,934	\$ 116,454	\$ 33,703	\$ 20,386	\$ 16,121
Projects:						
Clay Studio Expansion	\$ (98,976)					
Canoa Hills Club House & Pk Lot	\$ (16,941)	\$ (11,000)	\$ (11,000)	\$ (561,000)	\$ (561,000)	\$ (11,000)
East Center Pool Replacement	\$ (147,735)					
PBC Shade Structure	\$ (17,325)					
Abrego So. Field House & Shuffle		\$ (125,000)				
Industrial Arts Complex - West Ctr. 17.5K Sq Ft		\$ (2,750,000)	\$ (2,750,000)			
Social Gathering Place		\$ (95,000)				
Desert Hills Fitness Expansion		\$ (300,000)	\$ (300,000)			
EC Art Classroom expansion						\$ (35,000)
Woodshop Expands into Lapidary						\$ (50,000)
Expand Ceramics into Art room at DH		\$ (130,000)				\$ (50,000)
LC Third Tennis Court						\$ (120,000)
Potential Projects		\$ -	\$ -			
GVR Dog Park					\$ -	
LC - Fitness Room Expansion					\$ -	
Ending Balance	\$ 1,429,976	\$ 3,259,359	\$ 580,266	\$ 339,927	\$ 110,444	\$ 189,441

GVR Budget Worksheet with EMR 600K (B)
GVR

Long Term Capital Funding Projection
Funding Projections
PLAN B WITH NO FINANCING

All Amounts Are Projections

	2021	2022	2023	2024	2025	2026
Initiatives						
Beginning Balance	\$ 1,114,873	\$ 1,647,536	\$ 678,222	\$ 947,622	\$ 1,563,622	\$ 2,240,441
Funding From Operations Revenue	\$ 706,809	\$ 611,752	\$ 534,316	\$ 555,820	\$ 579,994	\$ 597,738
Additional GVR Funding (EMR Transfer)	\$ 863,491	\$ 600,000				
Transfer to MRR-B for EC Pool	\$ (1,013,038)					
Net Investment Earnings	\$ 38,818	\$ 79,934	\$ 46,084	\$ 71,180	\$ 107,825	\$ 142,871
Projects:						
Clay Studio Expansion	\$ (98,976)					
Canoa Hills Club House Glass Arts '22	\$ (16,941)	\$ (1,611,000)	\$ (11,000)	\$ (11,000)	\$ (11,000)	\$ (11,000)
East Center Pool Replacement	\$ (147,735)					
PBC Shade Structure	\$ (17,325)					
Abrego So. Field House & Shuffle		\$ (125,000)				
West Center Arts Complex		\$ -	\$ -	\$ -		
Social Gathering Place		\$ (95,000)				
Desert Hills Fitness Expansion		\$ (300,000)	\$ (300,000)			
EC Art Classroom expansion						\$ (35,000)
Expand Ceramics into Art Room		\$ (130,000)				\$ (15,000)
LC Third Tennis Court						\$ (120,000)
Potential Projects						
GVR Dog Park		\$ -	\$ -			
LC - Fitness Room Expansion					\$ -	
Ending Balance	\$ 1,429,976	\$ 678,222	\$ 947,622	\$ 1,563,622	\$ 2,240,441	\$ 2,800,050